

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 6 December 2023

Time: 10:00am

Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ

Members

Dr Nelson Ogunshakin OBE (Chair)
Peter Strachan (Vice-Chair)
Seb Dance

Mark Phillips
Dr Lynn Sloman MBE

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](https://www.youtube.com/watch?v=Uj8vYUgU8p4), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer;
Email: v_ZoeManzoor@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, Interim General Counsel
Tuesday 28 November 2023

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Programmes and Investment Committee
Wednesday 6 December 2023

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

Interim General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Committee held on 5 October 2023
(Pages 1 - 10)

Interim General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 5 October 2023 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 11 - 14)

Interim General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 15 - 18)

Interim General Counsel

The Committee is asked to note the paper.

6 Forthcoming Key Procurement Activities (Pages 19 - 22)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

7 Investment Programme Report - Quarter 2, 2023/24 (Pages 23 - 100)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

8 Independent Investment Programme Advisory Group Quarterly Report (Pages 101 - 104)

Interim General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.

9 TfL Project Assurance Update (Pages 105 - 108)

Interim General Counsel

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

10 Bakerloo line Upgrade Stage 1 (Pages 109 - 116)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

11 iBus2 Contract Award (Pages 117 - 122)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to the paper and the exempt supplementary paper on Part 2 of the agenda and, subject to approval of the revised TfL Business Plan to be considered by the TfL Board on 13 December 2023 approve Procurement Authority in the amount set out in the exempt supplementary paper on Part 2 of the agenda.

12 Safe and Healthy Streets Programme (Pages 123 - 154)

Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and subject to approval of the revised TfL Business Plan to be considered by the TfL Board on 13 December 2023: approve additional Programme and Project Authority of £42.2m, and approve unbudgeted Financial Authority.

13 DLR Rolling Stock Replacement Programme (Pages 155 - 164)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and subject to approval of the revised TfL Business Plan to be considered by the TfL Board on 13 December 2023 approve additional Procurement Authority, for the amount set out in the paper on Part 2 of the agenda.

14 Elizabeth Line: Service Frequency Increase for High Speed 2 (Pages 165 - 172)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary paper on Part 2 of the agenda and, subject to HM Government agreeing to provide the capital funding for the acquisition of additional rolling stock for the Elizabeth line and related services and enabling works: approve unbudgeted Financial Authority, Programme and Project Authority and Procurement Authority, for the amount set out in the paper on Part 2 of the agenda.

15 High Speed 2 Programme: TfL Resources (Pages 173 - 176)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and, subject to the Board's approval of the revised Business Plan due to be considered by it in December 2023 approve additional Programme and Project Authority of £4.8m, bringing the total Project and Programme Authority to £43.0m.

16 Members' Suggestions for Future Discussion Items (Pages 177 - 180)

Interim General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

17 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

18 Date of Next Meeting

Wednesday 28 February 2024 at 10:00am

19 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraphs 3 and 5 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

20 Forthcoming Key Procurement Activities (Pages 181 - 186)

Exempt supplementary information relating to the item on Part 1 of the agenda

21 Investment Programme Report - Quarter 2, 2023/24 (Pages 187 - 206)

Exempt supplementary information relating to the item on Part 1 of the agenda

22 Independent Investment Programme Advisory Group Quarterly Report (Pages 207 - 246)

Exempt supplementary information relating to the item on Part 1 of the agenda

- 23 TfL Project Assurance Update** (Pages 247 - 252)
Exempt supplementary information relating to the item on Part 1 of the agenda
- 24 Bakerloo line Upgrade Stage 1** (Pages 253 - 258)
Exempt supplementary information relating to the item on Part 1 of the agenda
- 25 iBus2 Contract Award** (Pages 259 - 278)
Exempt supplementary information relating to the item on Part 1 of the agenda
- 26 Safe and Healthy Streets Programme** (Pages 279 - 290)
Exempt supplementary information relating to the item on Part 1 of the agenda
- 27 DLR Rolling Stock Replacement Programme** (Pages 291 - 298)
Exempt supplementary information relating to the item on Part 1 of the agenda
- 28 Elizabeth Line: Service Frequency Increase for High Speed 2** (Pages 299 - 306)
Exempt supplementary information relating to the item on Part 1 of the agenda
- 29 High Speed 2 Programme: TfL Resources** (Pages 307 - 310)
Exempt supplementary information relating to the item on Part 1 of the agenda